

## **ABSTRACTION**

*This research was motivated by the launch of a new innovation from the state civil service agency, namely e-kinerja which is used as a monitoring of the performance of ASN employees which can be monitored anywhere and can be done anywhere and anytime. With this innovation, it is hoped that employees can improve their performance, but the fact is that many ASNs complain about the complicated e-performance work and lack of understanding of the workflow and the preparation of performance targets in the e-performance system. Improving the performance of ASN employees is not only seen from the e-performance system, but another thing that can affect the improvement of employee performance is competence. These two things become important variables and with the addition of the intervening variable, namely motivation which is still interesting to study.*

*The objectives of this study are (1) to analyze the effect of implementing the E-Kinerja assessment system and competence on employee motivation in the Regional Coordinator of the Sukomoro District Education Office (2) to analyze the effect of employee competence on employee motivation at the Sukomoro District Education Office Korwil. (3) To analyze the effect of the application of e-performance on the performance of employees in the Regional Coordinator of the Sukomoro District Education Office. (4) To analyze the effect of employee competence on employee performance in the Regional Coordinator of the Sukomoro District Education Office. (5) To analyze employee motivation on employee performance in the Regional Coordinator of the Sukomoro District*

*Education Office. (6) To analyze the effect of implementing e-performance on performance through motivation as an intervening variable. (7) To analyze the effect of employee competence on employee performance through motivation as an intervening variable.*

*This study uses quantitative research methods using questionnaires distributed to 31 ASN respondents in the Education Coordinator of Sukomoro District, Nganjuk Regency, East Java. The data analysis method uses path analysis, validity test, and reliability test, while the classical assumption test uses heteroscedasticity test, multicollinearity test and normality test and is equipped with path analysis using theory trimming and Sobel test.*

*The results of this study are that e-performance does not directly affect employee motivation, competence has a direct effect on motivation, e-performance does not directly affect employee performance, competence does not directly affect employee performance, motivation has a positive effect on performance, e-performance through motivation has an effect on performance, competence through motivation has an effect on employee performance.*

**Keywords:** *E-Kinerja, Competence, Motivation, Employee Performance*

## **DAFTAR ISI**

### **Halaman Judul**

Halaman Pengesahan .....	i
Kata Pengantar .....	ii
Daftar Isi .....	iii
Daftar Tabel .....	vi
Daftar Gambar .....	vii

### **BAB 1 PENDAHULUAN**

1.1.Latar belakang .....	1
1.2.Rumusan masalah .....	4
1.3.Tujuan penulisan .....	4
1.4.Manfaat penulisan .....	5

### **BAB 2 KAJIAN PUSTAKA**

2.1.Penelitian terdahulu .....	7
2.2.Kajian teoritis .....	10
2.2.1. Kinerja .....	10
2.2.2. E-kinerja .....	12
2.2.2.1.Pengertian e-kinerja .....	12
2.2.2.2.Tujuan e-kinerja .....	13
2.2.2.3.Pihak yang terkait dalam e kinerja .....	13
2.2.2.4.Fungsi e-kinerja .....	15

2.2.2.5. Manfaat aplikasi e-kinerja .....	16
2.2.2.6. Penerapan e-kinerja .....	17
2.2.2.7. Sasaran kinerja pegawai .....	18
2.2.3. Kompetensi kerja .....	19
2.2.4. Motivasi .....	28
2.3. Kerangka konseptual .....	32
2.4. Hipotesis .....	34

### BAB 3 METODOLOGI PENELITIAN

3.1. Jenis Penelitian .....	35
3.2. Subjek dan Objek Penelitian .....	35
3.2.1. Lokasi Penelitian .....	35
3.2.2. Populasi .....	36
3.2.3. Sampel .....	36
3.3. Instrumen Penelitian dan Teknik Pengumpulan Data .....	37
3.4. Tabel Definisi Operasional Penelitian .....	38
3.5. Teknik Analisis Data .....	45

### BAB 4 HASIL PENELITIAN DAN PEMBAHASAN

4.1. Gambaran Umum Objek Penelitian .....	50
4.1.1. Struktur Organisasi Korwil Dinas Pendidikan .....	50
4.1.2. Tugas-tugas dalam Organisasi Korwil Dinas Pendidikan.....	51
4.1.3. ASN yang menjadi Objek Penelitian .....	54

4.2. Hasil Penelitian .....	56
4.2.1. Analisis Deskriptif .....	56
4.2.2. Deskripsi Variabel .....	62
4.3. Uji Validitas .....	63
4.4. Uji Asumsi Klasik .....	68
4.4.1. Uji Multikolinieritas .....	68
4.4.2. Uji Heteroskedastisitas .....	70
4.4.3. Uji Normalitas .....	74
4.5. Pengujian Hipotesis .....	77
4.5.1. Uji Hipotesis 1 .....	78
4.5.2. Uji Hipotesis 2 .....	79
4.5.3. Uji Hipotesis 3 .....	80
4.5.4. Uji Hipotesis 4 .....	81
4.5.5. Uji Hipotesis 5 .....	82
4.5.6. Uji Hipotesis 6 .....	83
4.5.7. Uji Hipotesis 7 .....	86
4.6. Pembahasan / Implikasi Hasil Penelitian .....	87
4.6.1. Pengaruh Penerapan E – Kinerja terhadap Motivasi Pegawai .....	88
4.6.2. Pengaruh Motivasi terhadap Motivasi Pegawai .....	88
4.6.3. Pengaruh E-Kinerja terhadap Kinerja Pegawai .....	89
4.6.4. Pengaruh Kompetensi terhadap Kinerja Pegawai .....	89
4.6.5. Pengaruh Motivasi terhadap Kinerja Pegawai .....	90
4.6.6. Pengaruh E – Kinerja melalui Motivasi terhadap Kinerja Pegawai ....	90

4.6.7. Pengaruh Kompetensi melalui Motivasi terhadap Kinerja Pegawai ... 90

**BAB 5 KESIMPULAN DAN SARAN**

5.1. Kesimpulan ..... 92

5.2. Saran ..... 93

## **DAFTAR TABEL**

1. Tabel 2.1. Hasil Penelitian Terdahulu
2. Tabel 3.1. skala linkert
3. Tabel 3.2. definisi operasional
4. Tabel 4.1. daftar resmponden
5. Tabel 4.2. karakteristik responden berdasarkan usia
6. Tabel 4.3. karakteristik responden berdasarkan jenis kelamin
7. Tabel 4.4. karakteristik responden berdasarkan status jabatan
8. Tabel 4.5. karakteristik responden berdasarkan lama bekerja
9. Tabel 4.6. frekuensi variabel penerapan e – kinerja
10. Tabel 4.7. freuensi variabel kompetensi pegawai
11. Tabel 4.8. frekuensi variabel motivasi pegawai
12. Tabel 4.9. frekuensi variabel kinerja pegawai

## **DAFTAR GAMBAR**

1. Gambar 2.1. penerapan sistem e-kinerja
2. Gambar 2.2. alur penyusunan SKP
3. Gambar 2.3. alur penilaian kinerja pegawai
4. Gambar 2.4. mekanisme penilaian kinerja
5. Gambar 2.5. kompetensi
6. Gambar 2.6. model penilaian
7. Gambar 3.1. model regresi 1
8. Gambar 3.2. Model regresi 2
9. Gambar 3.3. Model regresi 3
10. Gambar 3.4. Model regresi 4
11. Gambar 3.5. Model regresi 5
12. Gambar 3.6. Model regresi 6
13. Gambar 3.7 Model regresi 7
14. Gambar 3.8. Model uji regresi persamaan 1
15. Gambar 3.9. Model uji regresi persamaan 2
16. Gambar 4.1. Struktur Organisasi Korwil Pendidikan Kecamatan Sukomoro
17. Gambar 4.2. Diagram karakteristik responden berdasarkan usia
18. Gambar 4.3. diagram karakteristik responden berdasarkan status jabatan
19. Gambar 4.4. Diagram frekuensi responden pada variabel e- kinerja
20. Gambar 4.5. Diagram frekuensi responden pada variabel kompetensi
21. Gambar 4.6. Diagram frekuensi responden pada variabel motivasi
22. Gambar 4.7. Diagram frekuensi responden pada variabel kinerja pegawai

23. Gambar 4.8. Hasil uji multikolinieritas persamaan 1
24. Gambar 4.9. Hasil uji multikolinieritas persamaan 2
25. Gambar 4.10. Hasil uji heteroskedastisitas melalui uji glejser persamaan 1
26. Gambar 4.11. Grafik scatterplot dari uji heteroskedastisitas melalui uji glejser persamaan 1
27. Gambar 4.12. hasil uji heteroskedastisitas melalui uji glejser persamaan 2
28. Gambar 4.13. grafik scatterplot dari uji heteroskedastisitas melalui uji glejser persamaan 2
29. Gambar 4.14. hasil uji normalitas persamaan 1
30. Gambar 4.15. grafik hasil uji normalitas persamaan 1
31. Gambar 4.16. grafik probability plot hasil uji normalitas persamaan 1
32. Gambar 4.17. hasil uji hipotesis 1 menggunakan regresi sederhana
33. Gambar 4.18. hasil uji hipotesis 2 dengan menggunakan regresi sederhana
34. Gambar 4.19. hasil uji hipotesis 3 dengan menggunakan regresi sederhana
35. Gambar 4.20. hasil uji hipotesis 4 dengan menggunakan regresi sederhana
36. Gambar 4.21. hasil uji hipotesis 5 dengan menggunakan regresi sederhana
37. Gambar 4.22. grafik coeffisien persamaan 1
38. Gambar 4.23. model summary persamaan 1
39. Gambar 4.24. grafik coeffisien persamaan 2
40. Gambar 4.25. model summary persamaan 2
41. Gambar 4.26. gambar diagram jalur
42. Gambar 4.27. gambar diagram jalur